

## **AN INDUSTRY OVERVIEW**

Edricco Reina | San Diego, August 2015

## The Morning Headlines....

## SPINS – A Brief Introduction

Natural & Organic – Industry Overview

Natural & Organic Consumer

**Trend Watch** 



SPINS LLC | 847.728.5442 | www.spins.com Copyright © 2014 SPINS, LLC. All Rights Reserved. A Brief Introduction to SPINS



Our mission is to increase the presence and accessibility of products that contribute to a healthier and more vibrant America.

## **COMPREHENSIVE CROSS-CHANNEL REPORTING**

#### SPINSscan Natural





WWP IUNDS

BYERLYS

#### EARTH FARE.

- Full-format stores with \$2 million+ in annual sales and at least 50%+ of sales from natural/organic products.
- Includes co-ops, associations, independents, large regional chains (excludes Whole Foods).
- Breeds innovation and sustains the level of authenticity and high product standards that define the industry.
- \$11.5B channel with 28% increase in store count and 60% increase in volume over the past 5 years.

#### SPINSscan Specialty Gourmet





- High-end stores with a focus on specialty, imported, natural, organic and prepared items.
- Drives more than \$13.6B and poised for continued success.



- Joint service with IRI
- Comprised of 101,000 retail locations spanning Grocery, Drug, Walmart, Mass, Dollar, Military and Club.
- Includes reporting in the nation's leading retailers such as Target, Safeway, Kroger, Wegman's and Walmart, to name just a few.
- \$33B natural/organic market, with overall health and wellness double that size.



Bristol Farms

## SUCCESSFULLY NAVIGATE THE EXPANDING MARKET

Leading and emerging manufacturers and retailers alike rely on SPINS' unmatched natural and specialty expertise, dynamic data, actionable insights, and transformative technology solutions to better understand their business.





### **SPINS PRODUCT LIBRARY**

SPINS has developed the "dictionary" for the industry and currently codes nearly 1.7mm UPCs.

**3** Product Universes – Natural, Health & Wellness and Conventional Products

- 1.7 million active UPCs
- 267,000 Natural & Organic
- 351,000 Health & Wellness

9 Product Positions – Beyond the Label Position Coding

Intensive coding of every UPC based on:

- 70+ industry relevant label based attributes
- 7 Third Party Certifier attributes via direct partnerships
- Syndicated hierarchy & coding rules built on an industry standard framework

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## **SPINS PRODUCT SEGMENTATION**

# We organize all products into industry-standard hierarchy and code them against numerous attributes



#### **Categories**

Energy Bars, Non Dairy Beverages, Meat Alternatives, Homeopathy, Herbal Formulas...

#### **Subcategories**

Pre/Probiotics, Medicinal Teas, Cheese & Alternatives, Yogurt & Kefir, Functional Drinks & Kombucha...

#### Attributes

Functional Ingredient, Gluten-free, Functional, Vegan, Hormone Free, Raw Positioned...

#### Certifications

Non GMO Project, NOP Organic, Fair Trade USA, B Corporation, Whole Grain Council...

#### **Health Concerns**

Blood Sugar Support, Bone, Joint, Cardiovascular, Immune, Digestive, Prenatal, Weight...

#### Ingredients

Chia, Fish Oil, Fiber, Plant Sterols, Vitamin D, Probiotics, DHA Products, Protein, Glucosamine...



### **SPINS BRAND POSITIONING**

We segment all UPCs into 3 distinct "Product Universes."

Natu Product		Spec Produc	-	Convent Produ	
\$ Sales (\$BB)	\$ % Chg	\$ Sales (\$MM)	\$ % Chg	\$ Sales (\$MM)	\$ % Chg
\$42.1	+10.5%	\$52.9	+6.2%	\$438.6	+0.2%

We code beyond the label: SPINS recognizes and defines how brands are positioned towards *natural* in the marketplace. Because the term is not regulated, SPINS brand positioning is critical to understanding buying behavior and identifying growth opportunities in the health and wellness sector. Because health and wellness consumers also gravitate towards a number of products outside of the NPI, SPINS has defined and codes for specialty and health & wellness products. Traditional mainstream brands and items.











# AN INDUSTRY OVERVIEW OF NATURAL & ORGANIC PRODUCTS

## NATURAL & ORGANIC GROWTH ACROSS CHANNELS

Natural and organic sales continue to outpace total channel sales.

	12 week	52 week	12 week	52 week	12 week	52 week
SPINS Channel	Total C	hannel	Natural F	Products	70%+ C	organics
NATURAL SUPERMARKETS	7.8%	8.8%	7.2%	8.3%	8.1%	9.8%
SPECIALTY GOURMET SUPERMARKETS	5.6%	7.2%	8.3%	10.0%	8.6%	11.4%
CONVENTIONAL FOOD	1.8%	1.4%	11.2%	10.5%	13.0%	13.0%
CONVENTIONAL MULTI OUTLET	1.8%	1.4%	12.1%	10.9%	14.2%	14.1%

\*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



#### NATURAL PRODUCT GROWTH

Natural product sales have reached over \$42 billion and have grown 22% since 2012.

#### **THREE YEAR TRENDS**



#### NATURAL CATEGORY LEADERS

7.6%	Packaged Fresh Produce
3.9%	Yogurt & Kefir
5.7%	Vitamins & Minerals
14.2%	Chips Pretzels & Snacks
7.3%	Milk
15.7%	Refrigerated Juices & Functional Beverages
17.8%	Energy Bars & Gels
17.1%	Eggs
10.6%	Refrigerated Non-dairy Beverages
5.1%	Coffee & Coffee Substitutes & Cocoa

\*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



## LEADING NATURAL BRANDS ACROSS CHANNELS

#### NATURAL BRANDS – DOLLAR SALES

7.3%	Private Label Organic	54.1%	KIND
-5.5%	Chobani	7.3%	Private Label Organic
-3.2%	Private Label	16.4%	Eggland Best
11.5%	Horizon	11.5%	Horizon
6.2%	Silk	49.7%	Talenti
8.8%	Nature Made	28.3%	Applegate Farms
1.6%	Green Mountain	42.9%	Rachael Ray Nutrish
16.4%	Eggland Best	70.6%	Skinny Pop
10.2%	Natures Bounty	3861.0%	Wild Oats
11.6%	Amys Kitchen	8.8%	Nature Made

\*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



NATURAL BRANDS - DOLLAR GROWTH

#### **ORGANIC PRODUCT GROWTH**

Organic product sales have reached over \$12 billion and have grown 17% since 2012.

#### **THREE YEAR TRENDS**



#### **ORGANIC CATEGORY LEADERS**

7.7%	Packaged Fresh Produce
7.3%	Milk
28.8%	Eggs
11.4%	Energy Bars & Gels
12.7%	Yogurt & Kefir
11.7%	Baby Food
46.3%	Refrigerated Juices & Functional Beverages
16.7%	Bread & Baked Goods
10.7%	Fz Lunch & Dinner Entrees
10.5%	Soup

\*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



## LEADING ORGANIC BRANDS ACROSS CHANNELS

#### **ORGANIC BRANDS – DOLLAR SALES**

7.3%	Private Label Organic	7.3%	Private label organic
11.4%	Horizon	11.4%	Horizon
11.4%	Amys Kitchen	3617.3%	Wild oats
6.4%	Earthbound Farm	11.4%	Amys kitchen
10.6%	Organic Valley	37.6%	Gt kombucha
6.3%	Driscolls Organic	10.6%	Organic valley
6.0%	Stonyfield Farm	15.1%	Clif bar
15.1%	Clif Bar	38.3%	Eggland best
8.1%	Annies Homegrown	43.4%	Plum organics
1.4%	Cascadian Farm	148.0%	Better body foods

\*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



**ORGANIC BRANDS - DOLLAR GROWTH** 

## **ORGANIC BRANDS DRIVE ORGANIC GROWTH**

Private Label Organic is a strong contributor to overall organic sales volume within Conventional outlets, but Branded Organic drives more dollar growth.



Source: SPINSscan Conventional TUS Multi Outlet 12 wks ending 7/12/15



## ORGANIC PRIVATE LABEL CATEGORIES DRIVING GROWTH



Source: SPINSscan Conventional TUS Multi Outlet 52 wks ending 7/12/15



## **FASTEST GROWING PRODUCT ATTRIBUTES**

Consumers are seeking transparency and authenticity. These are savvy shoppers who are looking at 'specifics' and this will accelerate.



\*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



# **PRODUCT ATTRIBUTES ACROSS CHANNELS**

Many natural attributes are going mainstream, but the Natural Channel is still where the innovation is at.

Attribute	<u>\$ Sales (MM)</u>	<u>% Mix</u>	
Gluten Free (Labeled or Certified)	\$26,648,838,039	<b>33.4% 7.1% 59.5%</b>	
70%+ Organic	\$14,098,976,535	11.7% 1.6% 86.7%	
Non GMO Project Verified	\$12,031,072,156	11.1% 3.7 <mark>% 85.2%</mark>	
Hormone Free	\$11,921,123,402	20.8% 5.2% 74.0%	
Antibiotic Free	\$3,402,333,728	6.8% <mark>4.2%</mark> 89.1%	
Vegetarian Diet Fed	\$2,291,286,709	12.1% 5.9% 82.0%	
Vegan	\$2,217,945,739	<mark>4.7%</mark> 4.0 <mark>% 91.3%</mark>	
B Corp Certified	\$2,086,666,181	14.5% <b>5.1%</b> 80.4%	
Paraben Free	\$1,110,550,929	17.4% 5.9% 76.8%	
Raw Positioned	\$988,148,710	8.8% 3. <mark>4</mark> % 87.7%	
		Natural Channel Specialty Channel Conventional Channel	ıel



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#### **NATURAL CHANNEL DYNAMICS**

The Natural Channel continues to drive the development of the Natural Products Industry.

	Dollars (\$B)	Growth	Dollar Share
NATURAL PRODUCTS	\$5.8	8.3% <b>(</b>	82%
SPECIALTY PRODUCTS	\$0.8	11.3%	11%
CONVENTIONAL PRODUCTS	\$0.4	8.5%	5%
TOTAL CHANNEL	\$7.1	8.8%	

- Natural products comprise lion's share of sales mix and growth
- Retailers are selectively adding Specialty and Conventional products





# WHAT IS DRIVING NATURAL & ORGANIC GROWTH IN THE NATURAL CHANNEL?

Sales growth in Natural Channel stores can be attributed primarily to store count growth and distribution.



Source: SPINSscan Natural , 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



#### **SPECIALTY GOURMET CHANNEL DYNAMICS**

Specialty Gourmet Channel is shifting from Conventional products to Natural products, driving nearly 40% of growth.

	Dollars (\$B)	Growth	Dollar Share
NATURAL PRODUCTS	\$2.2	9.9%	27%
SPECIALTY PRODUCTS	\$2.0	8.9%	25%
CONVENTIONAL PRODUCTS	\$3.1 🤇	6.2%	) 39%
TOTAL CHANNEL	\$8.0	7.2%	

- Conventional product ~40% of sales, but these products are not growing as quickly
- Retailers investing heavily in Natural products and continuing to grow Specialty products





# WHAT IS DRIVING NATURAL & ORGANIC GROWTH IN THE SPECIALTY GOURMET CHANNEL?

Sales growth in the Specialty Gourmet Channel stores can be attributed to both distribution and store count.



Source: SPINSscan Specialty Gournet, 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



## **CONVENTIONAL MULTI OUTLET CHANNEL DYNAMICS**

In Conventional channel, we're seeing far greater emphasis on Natural products, driving 45% of dollar growth.

	Dollars (\$B)	Growth	Dollar Share
NATURAL PRODUCTS	\$37.1 <b>(</b>	10.9%	6%
SPECIALTY PRODUCTS	\$50.1	6.1%	9%
CONVENTIONAL PRODUCTS	\$435.1	0.1% 🤇	74%
TOTAL CHANNEL	\$588.6	1.4%	

- While Conventional products represent ~74% of sales, they represent only 7% of growth
- Significant focus on Natural and Specialty products





# WHAT IS DRIVING NATURAL & ORGANIC GROWTH IN THE CONVENTIONAL MULTI OUTLET CHANNEL?

Sales growth in the Conventional Channel stores can be attributed primarily to increased pricing and distribution points.



Source: SPINSscan Conventional Multi Outlet, 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



#### **SPINS CHANNEL DYNAMICS**

The Natural Channel continues to drive the development of the Natural Products Industry.

	Nati Chai		Specialty Cha	Gourmet nnel	Conventio Chai			bined nnel
	Dollar Sales (\$B)	Dollar % Change	Dollar Sales (\$B)	Dollar % Change	Dollar Sales (\$B)	Dollar % Change	Dollar Sales (\$MM)	Dollar % Change
NATURAL PRODUCTS	\$5.8	8.3%	\$2.2	9.9%	\$37.1	10.9%	\$45.0	10.5%
SPECIALTY PRODUCTS	\$0.8	11.3%	\$2.0	8.9%	\$50.1	6.1%	\$52.9	6.2%
CONVENTIONAL PRODUCTS	\$0.4	8.5%	\$3.1	6.2%	\$435.1	0.1%	\$438.6	0.2%
TOTAL CHANNEL	\$7.1	8.8%	\$8.0	(7.2%)	\$588.6	1.4%	\$603.7	1.6%



# SPINS NATURALINK Natural/Organic Consumer

## **CONSUMER DYNAMICS**

Revolutionize the way you understand and anticipate the needs of your consumers.

#### What makes our consumer and shopper insights unique?

SPINS and IRI's powerful new consumer research is driven by SPINS natural product coding and IRI's Consumer Network<sup>™</sup> household panel.





## **ABOUT OUR CONSUMER DATA**

IRI and SPINS partnered to create a truly unique segmentation of the Total U.S. population, not just users of Natural/Organic/Eco-Friendly products

#### Methodology

- 5,000 demographically balanced respondents were surveyed in 2013
- Survey topics covered a broad range of attitudinal, behavioral and demographic information
- Actual shopping behavior information was also integrated
- Over 45,000 National Consumer Panel households typed by segment for deeper analysis and ongoing reporting



Source: SPINS NaturaLink powered by IRI shopper panel. December 2014 update.



### WHO BUYS NATURAL & ORGANIC?



SPINS powered by IRI Shopper Network



## WHAT ARE NATURAL CONSUMERS BUYING?

#### U.S. Penetration of Natural Food & Beverage Categories, 2014

(Percent of U.S. Households buying the natural/organic category at least once in 2014)



SPINS powered by IRI Shopper Network



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## NATURALINK SEGMENTATION

#### Percent of U.S. Households





#### **KEY TARGETS**

Four Segments are Key Targets Based on Attitudes, Buying Behavior and Aspirations







## MEET THE TRUE BELIEVERS

#### I am passionate about...

Staying fit and healthy, trying new things and being a great role model for my kids. I am a true believer in the benefits of Natural/Organic products, and I make a real effort to be knowledgeable about them. Sustainability is very important to me, and I take pride in choosing Natural/Organic products.

MY MEDI	AN INCOME IS		THESE ARE <i>My Top 3 Priorities F</i> o	ōr	WHAT Holds Me Back
	\$70K	Food & Beverage	Personal Care	Home Care	
		Made w/all natural ingredients	Free of chemicals	Most effective	Expense of natural/organic products
MY AVG. AGE <b>42</b>	MY FAMILY	2 Made w/organic ingredie	ents Made w/all natural ingredients	Eco-friendly	Availability of natural/organ options at local store
		3 Best taste	Most effective ingredients	Made w/all natural ingredients	No all-natural/organic optio available for products I like
I ATTENDED	College/Post Grad	Imp	THESE THINGS ARE ortant and I'm Willing to Pay Me	ore	
<b>75%</b> Cau	casian	Food & Beverage	Personal Care	Home Care	HOWLGET
<b>75%</b> Caud	casian	Food & Beverage Organic	Personal Care Organic	Home Care Eco-Friendly	HOW I GET
<b>75%</b> Caud	casian				<ul> <li>A second sec second second sec</li></ul>
	casian <i>West skew</i>	Organic	Organic	Eco-Friendly	<ul> <li>A second sec second second sec</li></ul>
		Organic Non-GMO	Organic All Natural	Eco-Friendly All Natural	<ul> <li>A second sec second second sec</li></ul>



**TARGET: Manufacturer** 

& Retailer Innovation



## MEET THE ENLIGHTENED ENVIRONMENTALISTS

#### I am passionate about...

The environment, and making good choices that support it. I'm also making a real effort to make healthier choices. I'll go out of my way to shop at stores that carry natural/organic products, but it's also important that products do what they're supposed to.





TARGET: Manufacturer

& Retailer Innovation



## MEET THE HEALTHY REALISTS

#### I am passionate about...

Being healthy and fit. I make exercise a priority. I also love trying new things. Usually I'm the first one of my friends to try something new - and I'm open to buying Natural/Organic/Eco-Friendly products when I see them in the stores - but sometimes I have a hard time deciding whether to buy them or the conventional products. The truth is, I'm more concerned about buying them for my kids than for me. When it comes right down to it, if I know they'll taste good/work, I'm willing to buy them.





12%



## MEET THE STRAPPED SEEKERS

#### I am passionate about...

Trying new things and living a healthy lifestyle (but sometimes I know I should make healthier food choices than I do). My friends often come to me for product recommendations! I make a point to seek out Natural/Organic products, but my limited budget is often a barrier to buying name brands. That's okay, because I think store brand products are just as good. Bottom-line, though, product taste/efficacy are my biggest priorities.





# SPINS 2015 TREND WATCH

## **TRENDWATCH: ANCIENT GRAINS**

#### What are the leading subcategories featuring ancient grains?

(Ranked by Dollar Volume)



52 weeks ending 7/12/2015



NEW

heer

## **TRENDWATCH: PALEO**

Taking cue from the clean, unadulterated diets of our early Paleolithic era ancestors, the Paleo movement has taken off in a big way. Given its success, Paleo may even begin to make a statement in segments such as body care. With many variations of Paleo standards, we'll see a surge in Paleo certifications to appeal to consumer confidence.

Leading Brands: Epic Julian Bakery The New Primal Pederson's Natural Farms Paleo People Primal Island



Paleo plus gluten free certifications is the big winner.

With both Paleo and Gluten Free lifestyles touting a 'no gluten' mantra, it's no surprise that the vast majority of items that are Paleo Positioned also come with a gluten free tag. A subset of Paleo products that are certified by the Gluten Free Certification Organization are seeing even more remarkable growth!

#### +67%

DOLLAR SALES GROWTH OF PALEO POSITIONED + GFCO CERTIFIED PRODUCTS



#### **TRENDWATCH: VEGAN**

Vegan labeling has expanded across almost 70 new segments in 2014, for a total of 117 sub- categories, broadening the possibilities - almost 10,000 vegan items in the SPINS Product Library! Soy based vegan products are old school, and alternative proteins are in, such as pea and rice, that pack a protein punch! All channels are stacking more varied options to reach the vegan-minded consumer.





## **TRENDWATCH: BEVERAGES**

In line with the trends within food, consumers are looking for clean, streamlined beverages with functional benefits.







## **TRENDWATCH: YOGURT**

The yogurt aisle seems to be getter more diverse by the day through a revival of regional and historical styles. This category is not just about Greek anymore!



Yogurt remains a top Food and Beverage category both in absolute dollar growth and overall volume. Its fastest growing subcategories:



**\$7.9B +3.3%** 





## **TRENDWATCH: PROTEIN**

**Relevant attributes:** 

- Plant based
- Raw
- Vegan
- Sprouted
- Organic
- Non-GMO
- Gluten free
- Grass fed
- Soy free
- Dairy free













## **TRENDWATCH: PERSONAL CARE**

"On body, in body." Consumers are checking their labels to avoid harsh chemicals in their body care.

#### **Body Care "Free of" Claims**



Propylene Glycol

Can cause skin irritation, liver abnormalities and kidney damage with prolonged/excessive application.



#### **Sodium Laurel Sulfate**

Shown to be a skin irritant that can cause dryness, eczema, psoriasis and thinning hair after prolonged use.



#### **Parabens**

Found in low concen- tration in breast cancer tumors and found to mimic estrogen over the past several years.



#### **Coral Reef Safe Sunscreen**

Certain ingredients commonly found in sunscreens are causing irreparable damage to coral reefs around the world. Many natural brands are now making it known that their sunscreens not only protect their consumers' skin from the sun, but also our coral reefs.

# +51%

Dollar Sales Growth Sunscreens with Coral Reef Safe Claim



## WHAT TO EXPECT GOING FORWARD?

Strong growth will continue in 2015 and beyond for natural and organic products

- · Expected to outpace overall store growth across all channels
- Consumers continue to notice additional brand distribution in Conventional

Natural supermarkets will continue to flourish and take the forefront in innovation and health paving the way for products to grow more mainstream over time

- While stores in these channels go to market markedly different, consumers see them both as significantly more innovative in assortment and bringing more education and product knowledge to the shopping experience
- New store growth and new product innovation will both continue to drive sales

Certifications will continue to experience strong growth

- Organic, Non-GMO, Gluten Free, Fair Trade, B certified are among the certifications expected to continue to outpace overall growth
- Consumers increasingly seek transparency to build confidence in the products they purchase certifications meet this need
- · Important for retailers and certifiers to educate consumers



# Thanks and Live Vibrantly!

For more information, contact:

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